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10 December 2025

To whom it may concern,

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NOTICE OF MONTHLY BUSINESS RESULTS FOR NOVEMBER (Fiscal Year Ended March 2026)

We would liket to provide the following monthly business results for the fiscal year ended March 2026 (April 1, 2025 - March 31, 2026).

1.Monthly Business Results of Major Companies

a. Grocery Store (SM)

Valor Co., Ltd.

(Unit : %)

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total (Current Fiscal Period)
Total Sales (All Stores)	7.9	9.1	7.0	10.0	8.0	9.1	11.6	14.5					9.6
Exsisting Store	Sales	5.2	6.7	3.5	5.0	3.1	4.2	5.4	8.1				5.1
	Number of Customers	1.0	1.9	0.6	1.7	-0.4	0.5	1.6	3.3				1.2
	Unit Price/per customer	4.1	4.6	2.9	3.2	3.5	3.7	3.7	4.6				3.8

b. Pharmacy

CHUBUYAKUHN Co, Ltd., 3 Subsidiaries (total 4 company)

(Unit : %)

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total (Current Fiscal Period)
Total Sales (All Stores)	7.4	4.7	3.9	3.8	0.3	3.7	4.0	7.6					4.4
Exsisting Store	Sales	3.4	0.6	0.1	0.2	-3.0	0.1	0.3	3.8				0.6
	Number of Customers	-1.5	-3.9	-4.7	-3.0	-5.8	-4.1	-3.6	-0.4				-3.4
	Unit Price/per customer	5.0	4.7	5.0	3.3	2.9	4.4	4.0	4.2				4.2

c. Home Improvement Store

Daiyu eight Co.,Ltd. , Home Center Valor Co., Ltd. , Time Co., Ltd. (total 3 company)

(Unit : %)

	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Total (Current Fiscal Period)
Total Sales (All Stores)	1.0	-2.1	-0.5	2.2	0.2	-5.9	-6.0	-0.6	-1.9				-1.5
Exsisting Store	Sales	0.7	-2.4	-0.9	1.8	-0.2	-5.8	-6.1	0.0	-1.1			-1.6
	Number of Customers	-3.5	-5.9	-5.0	-5.6	-5.3	-6.3	-6.5	-4.2	-2.9			-5.0
	Unit Price/per customer	4.3	3.7	4.3	7.8	5.4	0.5	0.5	4.4	1.8			3.6

- (注) 1. The data for the most recent month is preliminary and may be revised to finalized figures later.
2. The figures shown represent the year-on-year growth rate (%) compared to the same month of the previous year, rounded to the nearest first decimal place.
3.The year-on-year growth rate (%) is calculated based on figures prior to the application of the revenue recognition accounting standards and related rules.
4.Existing stores for supermarkets and drugstores refer to those that have been in operation for 14 months or longer.
5. Existing stores for home centers are defined by Alenza Holdings Co., Ltd., and exclude newly opened or closed stores in the previous fiscal year (fiscal year ending February 2025)

2. Open/Closed stores, Number of stores

a. Open/Closed stores in November 2025

Open stores: 2 SM,3 Pharmacies, 2 pet shop and 1 Other/ total 8 stores
Closed stores: 1 Home improvement store and 2 sports gym / total 3 stores

b.Number of Stores as of the End of November 2025

Group total:1,518 [SM 364(Valor 249), Pharmacy 562, Home improvement stores 163, Sports gym 157, Pet shop 192 and Others 80]