

Note: This document is an English summary of the Japanese disclosure material released on February 13. The complete English translation of the Japanese version will be made available at a later date, and the Japanese version shall prevail in the event of any discrepancy.



February 13, 2026

To Whom It May Concern

Company:	Valor Holdings Co., Ltd.
Representative:	Masami Tashiro, Chairperson of the Board, and CEO
Securities code:	9956 TSE Prime, NSE Premier
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**Notice Regarding the Execution of a Basic Agreement on a Capital and Business Alliance with KOHNAN SHOJI Co., Ltd. (Securities Code: 7516)**

Valor Holdings Co., Ltd. (“Company”) hereby announces that, at a meeting of its Board of Directors held yesterday, it resolved to enter into a basic agreement (“Basic Agreement”) with KOHNAN SHOJI Co., Ltd. (“KOHNAN SHOJI”) regarding a capital and business alliance (“Capital and Business Alliance”).

In addition, the Company also resolved to enter into a non-tender agreement (an agreement not to tender shares in the tender offer, “Non-Tender Agreement”) and a shareholders’ agreement (“Shareholders’ Agreement”) with KOHNAN SHOJI in connection with a tender offer (“Tender Offer”) to be conducted by KOHNAN SHOJI for the shares and other equity securities of Alleanza Holdings Co., Ltd. (“Alleanza Holdings”), a consolidated subsidiary of the Company.

1. Reasons for Discussions on a Capital and Business Alliance

- The Company determined that partnerships are necessary to strengthen its business foundation amid changes in the external environment.
- Existing collaboration with Konan Shoji will be expanded in key regions, PB products, and logistics.
- A capital and business alliance, including capital participation, is being considered to strengthen the relationship over the medium to long term.

2. Outlook

The impact of this matter on the Company’s consolidated financial results for the fiscal year ending March 31, 2026 is expected to be immaterial. Should any additional matters requiring disclosure arise in the future, the Company will make a prompt announcement.

End