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July 1, 2026

To Whom It May Concern:

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|---|---|
| Company Name:   | VALOR HOLDINGS CO., LTD.                                |
| Representative:   | Masami Tashiro, Chairperson and Representative Director |
| (Securities code: 9956, Tokyo Stock Exchange Prime Market / Nagoya Stock Exchange Premier Market) |   |
| Inquiries:  | Akira Shinohana, Executive Director                     |
| Phone:  | +81-574-60-0858   |
| <br>  |   |
| Company Name:   | KOHNAN SHOJI CO., LTD.                                  |
| Representative:   | Naotaro Hikida, President                               |
| (Securities code: 7516, Tokyo Stock Exchange Prime Market)  |   |
| Inquiries:  | Toshikazu Urata, Director and Senior Executive Officer  |
| Phone:  | +81-6-6397-1622   |

### **Notice Regarding the New Executive Structure of Alleanza Holdings Co., Ltd.**

VALOR HOLDINGS CO., LTD. (Headquarters: Tajimi, Gifu Prefecture, Masami Tashiro, Chairperson and Representative Director, “VALOR HOLDINGS”) and KOHNAN SHOJI Co., Ltd. (Headquarters: Osaka City, Osaka Prefecture; Naotaro Hikida, President, “KOHNAN SHOJI”) hereby announce that, with respect to Alleanza Holdings Co., Ltd. (headquartered in Fukushima City, Fukushima Prefecture; Representative Director, Chairman and CEO: Syunichi Asakura, “Alleanza Holdings”), which is a consolidated subsidiary of VALOR HOLDINGS and an equity-method affiliate of KOHNAN SHOJI, a new executive structure has been determined pursuant to the resolutions adopted at the extraordinary shareholders’ meeting and the board of directors’ meeting held today at Alleanza Holdings.

In addition, Alleanza Holdings has transitioned to a company with an Audit & Supervisory Committee based on the resolution of the said extraordinary shareholders’ meeting.

## 1. Executive Structure of Alleanza Holdings

### (Directors)

| Name                | Position                                  | Major Concurrent Positions   |
|---------------------|---|--|
| Syunichi Asakura    | Representative Director, Chairman and CEO | Representative Director, Chairman and CEO, Daiyu Eight Co., Ltd. / Director, VALOR Financial Services Co., Ltd.  |
| Morisaku Wagato     | Representative Director, President        | Director, VALOR HOLDINGS / Representative Director, President, Home Center VALOR Co., Ltd. / President & CEO, FIRST Co., Ltd. / Chairman, Alleanza Japan Co., Ltd. |
| Takaaki Kato        | Representative Director                   | Senior Managing Director & Senior Executive Officer, KOHNAN SHOJI  |
| Shigeharu Yoshihara | Managing Director                         | Representative Director, President, Time Co., Ltd.   |
| Tomohide Nakamura   | Director                                  | Representative Director, President, Amigo Co., Ltd. / Director, Japan Pet Association  |
| Kazuya Ito          | Director                                  | General Manager of Corporate Strategy Office and in charge of Administration Division / Director, Home Center Valor Co., Ltd.                                      |
| Tomomichi Amano     | Director                                  | Senior Executive Officer, KOHNAN SHOJI   |
| Kentaro Yamamoto    | Director                                  | Executive Officer, KOHNAN SHOJI / Director, KOHNAN Business Innovation Co., Ltd.   |
| Masami Tashiro      | Director                                  | Chairperson and Representative Director, VALOR HOLDINGS / Chairman, VALOR Co., Ltd. / Chairman, Dog's House Co., Ltd.  |
| Naotaro Hikida      | Director                                  | President & CEO, KOHNAN SHOJI / President & CEO, Osaka HC Co., Ltd. / Chairman, Ken Depot Co., Ltd. / Chairman, Home Improvement Hirose Co., Ltd.                  |
| Kazuki Komatsu      | Director                                  | Director & Senior Executive Officer, KOHNAN SHOJI / President & CEO, I'nT Holdings Co., Ltd.   |

### (Auditors)

| Name              | Position                         | Major Concurrent Positions   |
|-------------------|----------------------------------|--|
| Hiroshi Munakata  | Audit & Supervisory Board Member | Audit & Supervisory Board Member, Alleanza Japan Co., Ltd.   |
| Ayako Ota         | Audit & Supervisory Board Member | Attorney at PLAZA PARTNERS   |
| Takeshi Hachimura | Audit & Supervisory Board Member | Outside Director, Nihon Kagaku Sangyo Co., Ltd. / Representative Director, Reiwa Research Institute Co., Ltd. / Representative Director, Japan Due Diligence Association / Advisor, TOPPAN Edge Inc. / Outside Audit & Supervisory Board Member, ACCEA Co., Ltd. |

## 2. Future Outlook

Please refer to the “Notice Regarding the Execution of a Capital and Business Alliance Agreement with KOHNAN SHOJI Co., Ltd.” published by VALOR HOLDINGS on June 30, 2026, and the “Capital and Business Alliance with Valor Holdings

Co., Ltd. And Notice Regarding Disposal of Treasury Stock through Third-Party Allotment” published by KOHNAN SHOJI on the same date.

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